

SSVF: Community Plan Summary

Date Completed/Revised: 4/20/2015

Continuum of Care Name:	Birmingham/Jefferson, St. Clair, Shelby Counties CoC	CoC Number:	AL-500
CoC Representative:	Michelle Farley	Title:	Executive Director
Phone/Email:	(205) 254-8833 Michelle@oneroofonline.org		
Person Completing this Summary:	Michelle Farley	Title:	Executive Director
Phone/Email:	(205) 254-8833		

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

Primary Group Name:	One Roof Veterans Coordination	
Principal Members	Affiliation	
Gloria Howard	Aletheia House SSVF	
Donna Melder	Aletheia House Substance Abuse Program	
Demarcus Rogers	Aletheia House HVRP	
Wendy Hicks	Family Endeavors Alabama	
Michelle Farley	One Roof Continuum	
Nathan Salter	One Roof HMIS	
Caron Griffin	Phoenix Primary Care Clinic for Homeless Veterans	
Auri Patterson	Priority Veterans	
Randy Dinkins	Salvation Army Veterans	
Mary Springston	Three Hots and a Cot	
Patricia Bradford	VA Regional Representatives	
Ianthia Crawford	VA Social Work Services	
Lillie McLemore	VASH Program	
Vaneatria McKinnon	Veteran's Help Coalition	
Eric Lambright	Victory Christian Outreach of Alabama	

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

Beginning July 2014, One Roof Veteran's Coordination (ORVC) participants have met monthly to discuss system coordination updates including SSVF Program specifics, HMIS Coordination, Landlord Identification and Outreach and applicable HUD and CoC updates. The ORVC also reviews specific, real-time Veteran needs to identify the best solutions/ resources for long-term successful housing. Beginning February 6, 2015, those in-person meetings changed to every two weeks. The three SSVF programs operating in this Continuum of Care utilize HMIS for tracking of services provided to Vets, housing placements and the success of those placements. It is noteworthy that 63 of 67 Alabama counties plus areas in Florida, all use the same shared HMIS software so that information on Veteran success or challenges can be shared, services not duplicated, and collaborative support can be given to the Veterans, not only in our bi-weekly meetings, but additionally in real-time, throughout the state. The ORVC participants also discuss continued efforts to further engage stakeholders such as the Mayors' offices, mainstream benefits offices, etc. We have strong participation from the Birmingham, Jefferson County and Bessemer Public Housing Authorities for VASH vouchers; Birmingham and Jefferson County PHA's prioritize homeless Vets for any available Section 8 vouchers, and Jefferson County PHA utilizes Shelter + Care vouchers for disabled Veterans as appropriate. ORVC participants look for any connection to out-of-the-ordinary partnerships, and in that vein, have developed a good collaboration with the Alabama Head Injury Foundation (AHIF) since they can provide service coordination, and in some cases, funding. The ORVC will continue to explore ways to elevate participation of all stakeholders to the level of the specified PHA's and agencies such as the AHIF.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	580
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	25	10	35
Of number above, how many will also be counted as chronically homeless:	0	10	10

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths and Challenges: *Our three local SSVF providers rewrote their grants to better provide Household Items for Veterans moving into PSH. This promoted a more successful housing outcome since Vets now have the physical necessities to remain in housing. *This Continuum has a wide variety of educational programs with flexibility to meet a Veteran's needs, but we are challenged to identify jobs that pay a living wage. This issue has led the ORVC to begin development of an Employment Resources Directory to be widely distributed to all stakeholders. *Because there is a shared HMIS database in place, the ORVC is confident that 95% of all long-term homeless Veterans in our Continuum have been identified by name. This CoC has good HMIS coverage of Soup Kitchens and many non-HUD funded providers. The resulting data lends greater understanding of our Veterans and their specific needs. The corresponding challenge is that we believe that only about 90% of all shorter-term homeless Veterans, especially those seeking only assistance for Substance Abuse or those going into strictly mission-based service providers, have been identified because these two groups of providers often do not participate in HMIS or collaborate with CoC partners. While 90 - 95% knowledge of all homeless Vets in our area is good, it is not good enough to bring us to Functional Zero, so the ORVC is exploring ways to better share and gather data from the non-HMIS participating agencies, especially with the imminent implementation of a CoC Coordinated Assessment. *The gap that exists with getting Veterans into housing is not caused by a lack of SSVF resources, but with the lack of local safe, decent and affordable housing for our Veterans, especially appropriate housing that is accessible with the limited public transportation here.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target: Complete and attach <i>SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet</i>
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B. Length of Time Homeless Goal (max or average days):	14	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	15	5	20
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Under Dev
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

SSVF: Community Plan Summary

Date Completed/Revised: 4/23/2015

Continuum of Care Name:	Huntsville/North Alabama CoC	CoC Number:	AL-503
CoC Representative:	Ms. Linease Arnold	Title:	Executive Director
Phone/Email:	256-551-1610		
Person Completing this Summary:	Misty Moon	Title:	Program Manager
Phone/Email:	205-234-2232		

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

Primary Group Name:	Navigation Team		
Principal Members	Affiliation		
Linease Arnold	NACH		
Shanevalene Garrett and Keith Perkins	Priority Veteran		
Susan Peak and Paula Bingham	Housing Authority		
Unknown	Still Serving Vets		
Tameka Williams	Jobs for Vets-Aletheia House		
Sandra Childers	Operation Stand Down		
Jane Dow	Veteran's Assistance Program		
Molly Burke	First Stop		
Nancy Eason	DAV		
Deepa Manandhar	HMIS Coordinator		
John Hamilton	Mayor Battles' Office		
Breaking Free Mission	Robert Connell		
Downtown Rescue Mission	Dr. Kerry Walker		
Salvation Army Emergency Shelter	Blake Stork		
Tennessee Valley Outreach	Matthew Richards		

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The North Alabama Coalition for the Homeless, Inc. conducts a Coalition Agency Meeting on the second Friday of each even number calendar month of the year. In this meeting, we provide resource training as well as discussions in regards to current offered program services and identified gaps in services. This meeting is also where we discuss the rise of new barriers that affect housing placements as well as access to current program services. In an effort to expedite this challenge to end veteran homelessness by the end of 2015, this navigation team will meet weekly for now, then possibly go to bi-weekly once things are more established. We'll discuss specific veteran cases, their needs, and the possible ways to meet those needs and therefore provide stable housing.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	39
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	10	5	15
Of number above, how many will also be counted as chronically homeless:	3	3	6

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Under Dev

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths: 1) NACH coordinated and implemented Huntsville's first Cold Weather Emergency Warming Center, 2) Mayor Battles' office has signed the initiative and is very involved in ending homelessness, 3) Our community now has a veteran's Workforce Development Program through Aletheia House to assist with employment, 4) Coordinated efforts have already been successful to close Tent City, so they have proven effective in the recent past, 5) Good relationship with HUD VASH Challenges: 1) Not a strong VA partnership (outside of HUD VASH), 2) Not a strong involvement from the area shelters

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

Beginning Thursday, April 23, 2015 the Montgomery County CoC members discussed to meet monthly to provide updates on coordination of strategies such as Veteran Outreach, Landlord Outreach, HMIS Coordination and implementation of Veteran referrals through Coordinated Assessment. A Veteran subgroup would meet monthly to coordinate efforts and to track progress to end homelessness among Veterans. The team will meet to discuss: real time Veteran cases with housing and available supportive services and solutions to address unique barriers for an individual household accessing housing. The group will be able to track progress via the shared HMIS system. We will develop coordinated outreach efforts with the SSVF providers. The group has been able to identify Veterans via the HMIS system and are working jointly to have them housed.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	148
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	2	0	2
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Montgomery County has limited resources for those facing homelessness and so referrals to the SSVF program has been robust. Likewise the COC, VA and SSVF work closely with each other through regular communication, planning and resourcing. One challenge is finding housing for those Veterans who chose "not to be housed." The community is working together to assist Veterans one on one in developing plans that will be coordinated the Veteran's needs.

SSVF: Community Plan Summary

Date Completed/Revised: 9/14/2015

Continuum of Care Name:	Gadsden/Northeast Alabama CoC	CoC Number:	AL-505
CoC Representative:	Renee Baker	Title:	City of Anniston/CoC Director
Phone/Email:	256-231-7704 rbaker@anniston.al.gov		
Person Completing this Summary:	Orlando Boston	Title:	Case Manager
Phone/Email:	205-585-7689 oboston@priorityveteran.org		

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

Primary Group Name:	Navigation Team	
Principal Members	Affiliation	
Renee Baker	City of Anniston	
Becky Henson	City of Gadsden	
Barry Hooks	HCNEA	
Diane Glenn	East AL Regional Planning	
Jennifer Johnston	Health Services Center	
Katrina Heath	Health Services Center	
Keith Haney	13th Place	
Kim Tucker	Family Service Center	
Martha Vandervont	IFM	
Karen Loftin	IFM	
Topeka Odum	2nd Chance	
Norda Chrisian	HSC	
Diane Smith	Missionary	
LaShun McGrew	Salvation Army of Anniston	
Janice Lee	House is a Home	
Sharon Dunson	Anniston Housing Authority	
Audrey Noel	Community Enabler	
Orlando Boston	Priority Veteran	

2. **Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The CoC meets monthly to collaborate on the needs of veterans in the community. During these meetings, the team discusses strengths and challenges within the veteran population. Linking services is a major discussion which involves the navigation team working together to provide services within the team. We're discussing meeting weekly or bi-weekly via skype or conference call for this initiative. Update 7/16/15: Does team meet weekly/bi-weekly now? Is a list of homeless veterans brought to these meetings and discussed individually?

Upda

3. **Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. **Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	34
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3B. **Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

A. **Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	10	1	11
Of number above, how many will also be counted as chronically homeless:	8	1	9

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Anniston COCs has committee meeting every third Thursday of the month with Chair Person Renee Baker directing COCs to formulate new plans to better service the homeless and low income families on outreach events. Previous events have included all COCs to set up tables and vendors serving food to the homeless. Salvation Army provided food services and organized outreach events for Anniston COC's. Jacksonville State Head Charge Nurse assembled nursing students to administer free blood pressure and physicals to the homeless. Each COC set up stations to represent their program and goals to help homeless achieve permanent housing. Project Director Lori Floyd chaired the floor to explain her program The Right Place which helps low income veterans get home repairs. This grant is only set up for the Anniston area and surrounding counties. Ruth Moffatt 211 United Way of Etowah County chaired the floor to encourage COCs to continue to spread the word on their program which provides links to all available services in the Anniston and Jefferson County area for the homeless and low income families. COCs continue to formulate plans and strategies to reach the homeless and low income families to be educated on what is available to sustain stable housing. Orlando Boston CM Priority Veteran chairs the floor every meeting reminding COCs about Priority Veteran's mission to end homelessness for veterans.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

Update as of 9/10/15: Nav. Team still meets weekly; each veteran is mentioned by name and staffed accordingly to meet the housing and related needs, starting with VA, then distribute between the 2 SSVF providers, working alongside the other community stakeholders. A follow up PIT count is being done on 9/10 to ensure accuracy of data. We are working with the Faith-based community to alleviate the challenge of lack of affordable housing and addressing the needs of transportation. We are also actively participating in Project Homeless Connect at the end of October. Original submission: Prior to this ending homelessness initiative, the CoC team met once per month, but due to the nature of this cause, the navigation team has agreed to meet every week for the first few weeks, then bi-weekly thereafter (if possible). A review of community resources available (i.e., available beds at GPD, Jesus Way Shelter, Salvation Army Shelter), possibilities for emergency housing for the future, barriers to housing stability for specific veterans, getting community leaders involved, and more are all discussed at these meetings. Starting next week, each veteran's information will be brought for discussion and a plan developed for their specific housing stability. Our collective goal is to house 95 homeless veterans, based on the 2015 Point in Time Count. Resource decisions can be made through the CoC and its leadership. Policy decisions may be made through CoC, as appropriate, as well as through leverage of local government participation. Update as of July 1, 2015: The Navigation Team is still meeting on a weekly basis, and sees the need to continue throughout 2015.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

*****PLAN in beginning stages on the attached Discussion Guide

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	95
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	20	3	23
Of number above, how many will also be counted as chronically homeless:	8	1	9

***Doing a 2nd PIT time count in October

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

<p><u>Strengths:</u> 1) Committed group of people on the team 2) Mayor who's very involved in this goal 3) Have a strong VA presence in this community 4) Very active CoC Director who has great community involvement 4) Have 2 participating SSVF grantees in our community Update 7/1/15: Information Sharing Agreements (Nav. Team ROI) were developed and approved by Lawyer for use. Created Rapid Response Team. <u>Challenge/Barrier:</u></p> <p><u>Transportation</u></p> <p>o The City has limited public transportation that does not reach all parts of the City of Tuscaloosa and does not provide access to Tuscaloosa County, Mercedes Benz, which was annexed into City limits, or Northport.</p> <ul style="list-style-type: none"> • Action Step: The CoC/Navigation Team will write a letter to the City of Tuscaloosa, Transportation Director, Russell Lawrence, identifying key areas of the City and County that are deficient of access. Update 7/1/15: Waiting on a meeting with him first; it has been requested. • Action Step: The CoC/Navigation Team will also work with area churches and non-profits to create a plan to assist with transportation including but not limited to: using church vans or buses when able to provide community members with transportation to employment and job interviews, providing bus passes, providing transportation to/from hotels to places of employment and potential housing. <p><u>Challenge/Barrier:</u> Lack of affordable housing</p> <ul style="list-style-type: none"> • Action Step: The CoC/Navigation Team will email/write letter(s) to City leadership/officials requesting policy changes with respect to housing affordability. With the increase in student housing providers, the City could be requested to make policy changes to reflect a percentage of units be required to participate in affordable housing based on AMI standards and household size. Update 7/1/15: Been presented and now waiting on it to go to Council. • Action Step: The CoC/Navigation Team will work with the area's faith based community to consider alternative housing options and temporary housing. Update 7/1/15: CoC Director has met with a group from the faith-based community to discuss their involvement in obtaining affordable housing for veterans. <p><u>Challenge/Barrier:</u> True low-barrier housing</p> <p>o Much of the temporary or transitional housing is not truly low-barrier for some of the highest risk clients. For instance, if a client with a SA disorder returns to his or her unit intoxicated or has a positive drug screen, they will be asked to leave.</p> <ul style="list-style-type: none"> • The CoC/Navigation team will conduct a review of the P & P's of area shelters, PSH, and transitional housing providers and request changes to support Housing First to the greatest extent possible. Where this is not possible, the CoC/Navigation team will consider options that specifically serve the highest risk populations and create the lowest barriers possible. Update 7/1/15: Some of the Nav. Team members drove around the area to make a list of apartments and houses for rent, and realtor contact numbers. We have

Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

There is not a formal Veterans navigational group at this time. ARCH has plans to meet via conference call in the near future; however, until that occurs the Continuum of Care and the SSVF program will continue collaborating with the outreach organizations listed above to identify the best solutions/plans and area resources to meet homeless veterans housing issues. Also, we will utilize the HMIS system to track and place veterans in the area.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	244
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	0	0	0
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Our strengths are networking with churches, schools and other organizations for rapid outreach and engagement of veterans. The CoC has plans to meet via conference call. We have taken the lead in working with various outreach organizations in the area to place homeless veterans. Challenges-There will continue to be a problem in housing veterans until we are able to meet and share needed information on best practices. There are some dedicated organizations who are working with veterans, but we still need to identify other referral sources. Hopefully, the conference call meetings will bring structure to the efforts and organize/set goals to reach Functional Zero.

Challenges